LOCAL ARRANGEMENTS
2019/20

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Welcome

Welcome to the North Lincolnshire children’s multi-agency safeguarding arrangements, known locally as the Children’s Multi-Agency Resilience and Safeguarding (MARS) arrangements.

These arrangements convey our responsibilities for safeguarding and promoting the welfare of children though the change in language also highlights our commitment to promoting children’s resilience.

Following the publication of our arrangements in October 2018 and our launch event in November 2018, these refreshed arrangements take account of our listening, learning, reviewing and adapting.

These arrangements set how we work together and with other agencies, to help and protect children, young people and families and promote their resilience in North Lincolnshire.

The five intents remain as follows:

- Co-produce with children, young people and families using their strengths and assets to develop services to meet their individual needs
- Make children’s safeguarding personal and swift so they remain in families, in school
- Build children, young people and families resilience
- Drive an even stronger partnership with schools, colleges and local agencies
- Provide robust independent scrutiny and assurance to the partnership in relation to safeguarding and promoting the welfare of children and young people in North Lincolnshire

North Lincolnshire has a proven track record of working in partnership to improve outcomes and we have successfully developed an equitable and robust partnership as part of our arrangements.

The Multi-Agency Innovation Hub was established in April 2019 and is one of the key mechanisms for change. It will deliver a focussed, co-ordinated response, innovate system change, deliver efficiencies and drive up multi-agency practice.

We will:

- work collaboratively and creatively with children, young people and families using their strengths and assets
- lead on engaging with relevant agencies to ensure collective responsibility for building children’s resilience and safeguarding
- further develop and promote the best of what already exists in North Lincolnshire and think innovatively about multi-agency practice to improve outcomes relating to children’s resilience and safeguarding
- lead on system change and work across the wider policy and partnerships landscape to develop and implement new ways of working and to identify opportunities to co-locate services that reduces duplication, improves practice and outcomes for children across the safeguarding pathway
- continue to develop our independent scrutiny framework to provide high levels of assurance across the children’s safeguarding pathway
As part of the Government’s Safeguarding Early Adopter Programme, headline examples of our activity and successes include:

- Rebalancing of leadership responsibility and collaborative working between the three safeguarding partners to develop the local arrangements
- Local arrangements launched at the ‘Out of this World’ conference in November 2018 at which there were also two renowned national speakers
- Shared vision, culture and commitment to delivering local arrangements underpinned by delivery plan
- Specific areas of focus allocated to individual safeguarding partners to drive implementation
- Shared ownership of funding responsibilities including contributions to Multi-Agency Innovation Hub to help innovate and deliver improved outcomes
- Efficient board arrangements with shared chairmanship, core membership and active, engaged discussions and decision making
- Ongoing development and implementation of more robust scrutiny and assurance framework, including independent scrutiny, through thematic and agency specific assurance events and practice learning line of sight events leading to changes in practice
- Strategic thinking and developmental discussions across key boards and partnership including Community Safety Partnership Board and Safeguarding Adults Board and more opportunities identified for shared priorities and collaborative working
- Ongoing and renewed focus on engaging with and listening to children, young people and families including young people’s involvement in conference and square table consultation event
- Strengthened relationships with schools through involvement in designated safeguarding leads forum and relationships with early help locality forums
- Strengthening relationships with early years providers and enhancing representation across partnership arrangements
- Successfully transitioned LSCB to the Children’s MARS arrangements in line with Working Together transitional guidance
- Developed new Children’s MARS website as a means of sharing information and communication and publicising key documents and resources

For further information refer to the Annual Review of Local Arrangements to safeguard and promote the welfare of children and young people 2018/19 on Children’s MARS website.

This plan was published on 28 June 2019 and will be implemented with immediate effect.

Mick Gibbs
Director of Children and Community Resilience
North Lincolnshire Council

Clare Linley
Director of Nursing and Quality Assurance
North Lincolnshire Clinical Commissioning Group

Darren Wildbore
Temporary Chief Superintendent
Humberside Police
1 Introduction and Context

Introduction and Context

Helping and protecting children through a co-ordinated approach to safeguarding children is everyone’s responsibility. Children, young people and families are at the centre of the system and through collaborative working across agencies who work with children, young people and families, including those who work with parents/carers, the ambition of our arrangements is that everyone is able to recognise, respond and fulfil their responsibilities to children, young people and families in order to build their resilience and ensure that they are safeguarded.

Legislative Context

These arrangements are underpinned by Working Together to Safeguard Children 2018 and the Children Act 2004 (as amended by the Children and Social Work Act 2017). These outline that the three safeguarding partners are:

- the local authority
- a clinical commissioning group for an area any part of which falls within the local authority area
- the chief officer of police for an area any part of which falls within the local authority area

and that they have a shared and equal duty to make arrangements to work together to safeguard and promote the welfare of all children in a local area.

The three safeguarding partners must set out how they will work together and with any relevant agencies. Relevant agencies are those organisations and agencies whose involvement the safeguarding partners consider may be required to safeguard and promote the welfare of children with regard to local need.

Local Context

In September 2017, Ofsted judged both the North Lincolnshire Local Safeguarding Children Board (LSCB) and Children’s Services as ‘Outstanding’. This was recognition of the excellent partnership arrangements that we have in place. Ofsted indicated that the LSCB was outward looking and constantly striving to improve the effectiveness of its agencies in safeguarding children.

In July 2018, North Lincolnshire was chosen by the Government as an ‘early adopter’ to implement the new multi-agency safeguarding arrangements. Learning has been shared across other areas as part of the programme and work is ongoing to develop and implement new innovative approaches to multi-agency safeguarding practice.

The Children’s MARS arrangements will deliver effective practice within the context of wider strategy and policy development within North Lincolnshire. We will also drive opportunities to shape and influence policy development beyond the local geographical footprint leading to improved practice and outcomes for children.
Multi-Agency Innovation Hub

A Multi-Agency Innovation Hub has been created to support the continued development and implementation of the arrangements. The Innovation Hub consists of a lead officer, three resilience and safeguarding development officers (who have been seconded into the hub by each of the three safeguarding partners) and a partnership officer. Moving forward, it is our intention to identify further opportunities for key officers in other agencies to contribute to the Innovation Hub.

The Innovation Hub will be responsive to need and demand and therefore take responsibility to ensure a collective delivery of the arrangements and prioritise developments agreed via the Children’s MARS Board.

Helping Children and Families (Threshold Document 2016/2020)

The local model below represents a framework to describe the level of need a child, young person or family may have and the nature of support that is available at each level.

The local model reflects the ambition to provide early help to enable children and families to have positive outcomes and reach their full potential independent from additional services. The challenge for all is to offer help and support swiftly, by reducing ‘process’ so that children and families with emerging need can be supported within the context of the service being delivered at that time. Where help is necessary, this should be timely and provided in the least intrusive way, building on the strengths of children, young people and families to ensure they are resilient and safeguarded.
2 Partnerships

These MARS arrangements have been established in the context of wider partnership arrangements in North Lincolnshire. A strategic board partnership structure is detailed below:

[Diagram showing various partnerships and boards, including Safeguarding Adults Board, Community Safety Partnership Board, Corporate Parenting Board, Youth Offending Management Board, Health and Wellbeing Board, etc.]
The Children’s MARS arrangements are underpinned by a robust partnership structure, which is outlined below:

The roles and functions of the Children’s MARS Board and the underpinning groups and partnerships are detailed further in the Children’s MARS Board Memorandum of Understanding.
3 Safeguarding Partners and Relevant Agencies

Leadership

In North Lincolnshire, the safeguarding partner organisations and the lead representatives are:

- North Lincolnshire Council – Chief Executive
- North Lincolnshire Clinical Commissioning Group – Accountable Officer
- Humberside Police – Chief Constable

All three safeguarding partners have equal and joint responsibility for local safeguarding arrangements underpinned by equitable and proportionate funding including through any contributions from relevant agencies.

Locally, the lead representatives have delegated their functions to the:

- Director of Children and Community Resilience, North Lincolnshire Council
- Director of Nursing and Quality, North Lincolnshire Clinical Commissioning Group
- Designated Chief Superintendent, Humberside Police

These safeguarding partners have the responsibility and authority for ensuring full participation with the Children’s MARS arrangements, though the lead representatives remain accountable for any actions or decisions taken on behalf of their respective organisation.

The lead representatives and those they have delegated their authority to, are able to:

- Speak with authority for the safeguarding partner they represent
- Take decisions on behalf of their organisation or agency and commit them on policy, resourcing and practice matters
- Hold their own organisation or agency to account on how effectively they participate and implement the local arrangements

Strong leadership is essential for the Children’s MARS arrangements to be effective in bringing together various organisations and agencies. The North Lincolnshire arrangements will be strongly led and promoted, specifically by local area leaders, including the lead representatives from the safeguarding partner organisations and those to whom they have delegated their authority to, the Cabinet Member for Children, Families and Culture and also through the commitment of chief officers in all agencies.

More detail regarding safeguarding partners’ roles and responsibilities is articulated in the Children’s MARS Board Memorandum of Understanding.

Relevant Agencies

The strength of local partnership working is predicated on the safeguarding partners working collaboratively together with relevant agencies, whose involvement the safeguarding partners consider is required to safeguard and promote the welfare of children. The Children’s MARS arrangements will engage local agencies to collaborate and provide targeted support to children and families.
The local approach also enables joint identification of, and response to, existing and emerging needs, and to agreeing priorities to improve outcomes for children.

The Child Safeguarding Practice Review and Relevant Agency (England) Regulations 2018 sets out the list of relevant agencies that are required to work under the auspices of multi-agency safeguarding arrangements.

It is important to note that:

- although safeguarding partner organisations are not referred to in the regulations, their staff are subject to the Children’s MARS arrangements
- that certain key agencies are not listed in the regulations, as their functions are commissioned or otherwise overseen by one or more of the safeguarding partners - for example, GPs, dentists and mental health service providers are already represented variously through the inclusion of CCG’s NHS England, NHS Trusts and Foundation Trusts
- the list of local selected relevant agencies is intentionally focussed at an agency-based level - it is not intended to be an exhaustive list of all bodies and individuals which come into contact with children

The safeguarding partners have selected relevant agencies in North Lincolnshire based on those that are evident in the local environment, those with whom safeguarding partners have a relationship with and those who have responsibility for and who can actively contribute to helping and protecting children in North Lincolnshire.

Other agencies who are not named in the Relevant Agency (England) Regulations have been included in the local Children’s MARS arrangements. Examples of these are Humberside Fire and Rescue Service, Ongo Homes, the voluntary, charity, social enterprise sector who provide activities, support and services for children and families, private sector organisations, faith-based organisations and other health providers. Agencies who are not named in the regulations, whilst not under a statutory duty, should nevertheless cooperate and collaborate with the safeguarding partners particularly as they may have duties under section 10 and/or section 11 of the Children Act 2004.

Where a relevant agency has a national remit, such as the British Transport Police and CAFCASS the safeguarding partners will collaborate and take account of that agency’s individual responsibilities and potential contributions towards a number of local safeguarding children arrangements. The safeguarding partners have secured the clinical expertise of designated health professionals for safeguarding and looked after children within their arrangements.

The full list of locally selected relevant agencies and other agencies not named in the regulations yet included in the Children’s MARS Local Arrangements 2019/20: Appendicies. Relevant agencies who have been selected must act in accordance with the Children’s MARS arrangements.

The list of selected relevant agencies and other agencies included may change over time to reflect those present in our local footprint. The list will be revised and republished as appropriate.

Selected relevant agencies and other organisations and agencies included in the local Children’s MARS arrangements are subject to our scrutiny and assurance arrangements. See section 5.
Early years settings, schools, colleges and other education providers

Early years providers play a crucial role in safeguarding and promoting the welfare of children, as defined by their duties under Section 40 of the Childcare Act 2006. There are robust arrangements in place at a strategic and operational level to engage with early years providers to ensure they are fulfilling their safeguarding responsibilities, for example through safeguarding audits and line of sight meetings focusing on safeguarding.

Safeguarding partners acknowledge the pivotal role that schools, colleges and other educational providers play in building resilience, safeguarding and promoting the welfare of children, as detailed in the statutory guidance Keeping Children Safe in Education 2018. There are established, collaborative relationships with schools and colleges, which are built on open and transparent partnership arrangements and well-embedded, innovative mechanisms for young voice. For example Primary and Secondary Matters Forums, established mechanisms to engage with the Designated Safeguarding Leads forum and frameworks for undertaking safeguarding audits.

Through the Multi-Agency Innovation Hub there will be opportunities to build on existing mechanisms and develop an even more unique, innovative approach to engaging with early years providers, schools, colleges and other educational providers in the new Children’s MARS arrangements.

Residential homes for children

All residential homes for children within North Lincolnshire, including those provided by North Lincolnshire Council and private sector organisations, are selected by the safeguarding partners as relevant agencies. There are mechanisms in place to engage residential homes in local arrangements for example through the local provider forum.

The Multi-Agency Innovation Hub will continue to engage with residential homes through the existing mechanisms to ensure ongoing engagement with all residential homes in the new Children’s MARS arrangements.

Geographical area

The geographical footprint for the Children’s MARS arrangements is the North Lincolnshire local authority area.

This footprint corresponds with that of the North Lincolnshire CCGs. Humberside Police covers the North Lincolnshire local authority area and three other local authority areas.

The safeguarding partners and other agencies included in these arrangements will fulfil their statutory and legislative duties to safeguard and promote the welfare of children from North Lincolnshire who live or are placed outside of our local authority area.

Likewise, the safeguarding partners and other agencies included in these arrangements will fulfil their statutory and legislative duties to safeguard and promote the welfare of all children who live within the North Lincolnshire local authority area including looked after children placed in North Lincolnshire by other local authorities or those who move into our local area.
4 Child Safeguarding Practice Reviews

The responsibility for how the system learns lessons from serious child safeguarding incidents, lies at a national level with the Child Safeguarding Practice Review Panel (the Panel) and at a local level with the safeguarding partners.

Serious child safeguarding cases are those in which:

- abuse or neglect of a child is known or suspected and
- the child has died or been seriously harmed

The three safeguarding partners must make arrangements to:

- identify serious child safeguarding cases which raise issues of importance in relation to the area
- commission and oversee the review of those cases, where they consider it appropriate for a review to be undertaken

In order to determine whether to carry out a local child safeguarding practice review, a Child Safeguarding Practice Review Group will be convened with the safeguarding partners’ representatives as the core members.

Should a local review be undertaken the Child Safeguarding Practice Review Group will continue to give oversight to the action plan until completion or with agreement from the safeguarding partners the action plan will be monitored by the Safeguarding Practice Learning and Improvement Group. The action plan will be finally signed off by the safeguarding partners at the Children’s MARS Board.

The Children’s MARS Board Policy and Procedures - Improving Child Protection and Safeguarding Practice outline the local process for identifying a serious child safeguarding case, notifying the safeguarding partners and the Panel, undertaking a rapid review and decision-making on whether to undertake a review. They also inform on commissioning, overseeing and publication of a review and how the findings, learning and identified improvements are embedded in practice to make a real impact on improving outcomes for children.
5 Scrutiny and Assurance

The Children’s MARS arrangements have been developed to create an environment that is conducive to robust scrutiny and constructive challenge. The arrangements include opportunities to proactively catch local agencies before they fall as well as a partnership approach to learning and improvement across the multi-agency children’s safeguarding system.

Locally, there is a culture of challenge and holding partners to account. There are embedded systems and processes for professional challenge across the safeguarding system and evidence of scrutiny and assurance arrangements in place at all levels across our safeguarding partner organisations.

There is an ongoing drive and commitment to ensure continuous improvement leading to better outcomes and experiences for our children, young people and families and we continue to develop innovative approaches relating to scrutiny and assurance. Through the Children’s MARS Board Scrutiny and Assurance Framework, a range of mechanisms are in place to ensure scrutiny and assurance including independent scrutiny, which are:

- Section 11 process
- Agency ‘call ins’
- Agency specific assurance events
- Thematic assurance events
- Practice learning line of sight events
- Hub audits
- Young voice quality assurance processes

These mechanisms provide different opportunities for quality assurance, case tracking and deep dives into specific agencies, themes, cohorts and areas of focus.

In the spirit of continuous learning there will be ongoing review of the Children’s MARS Board Scrutiny and Assurance Framework, including independent scrutiny arrangements. This reinforces the local ethos of being forward thinking and outward looking and the ongoing drive towards ‘breaking the mould’, while ensuring the approach to scrutiny and assurance continues to be transparent and inclusive.

The Children’s MARS Board Scrutiny and Assurance Framework, which is developed in a contemporary context taking innovative approaches, enables safeguarding partners to:

- have assurance of whether all agencies are fulfilling their responsibilities to building resilience, safeguarding and promoting the welfare of children
- have assurance of whether all agencies are joined up and working together
- have a direct line of sight to frontline practice
- have live conversations with frontline practitioners
- talk with and receive direct feedback from children, young people and families
- test the interconnectedness between performance, practice and the voice of the child, young person and family
- take account of independent scrutiny which helps to determine the effectiveness of our arrangements including arrangements to identify and review serious child safeguarding cases
- be confident about the authenticity of the report they will publish at least once a year
Independent Scrutiny

The role of independent scrutiny is critical to provide assurance in judging the effectiveness of the Children’s MARS arrangements.

Independent Scrutiny Officers play a significant role in the Children’s MARS Board Scrutiny and Assurance Framework, as do safeguarding partners and representatives from selected relevant agencies, to engage in peer review processes and other opportunities for peer review processes at a regional and national level.

Safeguarding partners are jointly responsible for identifying Independent Scrutiny Officers who should have suitable attributes, skills, knowledge and understanding of the children’s safeguarding system. There will be a small pool of Independent Scrutiny Officers from a range of backgrounds, which will ensure different perspectives and provide a degree of flexibility and capacity to contribute to the scrutiny and assurance arrangements as required.

Local arrangements for independent scrutiny will:

- provide assurance in judging the effectiveness of multi-agency arrangements to safeguard and promote the welfare of all children in North Lincolnshire
- provide assurance that there is effective identification and review of serious child safeguarding cases
- act as part of a wider system which includes the independent inspectorates’ single assessment of the individual safeguarding partners and the Joint Targeted Area Inspections
- consider how effectively the arrangements are working for children and families as well as for practitioners, and how well the safeguarding partners are providing strong leadership
- provide objectivity, act as a constructive critical friend and promote reflection to promote continuous improvement
- report to the safeguarding partners any recommendations from their scrutiny and assurance activities
- scrutinise the Children’s MARS arrangements and annual report

Independent scrutiny can also assist in the event of a disagreement between the safeguarding partners and/or relevant agencies involved in the Children’s MARS arrangements. The role of the Independent Scrutiny Officers is referenced in the Children’s MARS Board Memorandum of Understanding and detailed in the Children’s MARS Board Scrutiny and Assurance Framework.

Learning and Improvement

The key element of our scrutiny and assurance process is on learning and improvement. The Safeguarding Practice Learning and Improvement Group will have representation across the three safeguarding partner organisations and other selected relevant agencies. The group will be responsible for co-ordinating the outcomes of scrutiny and assurance activity that are multi-agency in nature. It will monitor, implement and review areas for development to ensure we positively impact on our commitment towards continuous improvements across frontline multi-agency practice. In addition, the group will disseminate learning from local child safeguarding practice reviews or multi-agency local learning reviews and from other areas local and national child safeguarding practice reviews, other national reports and research.
There are also learning and improvement opportunities through the Multi-Agency Audit Group (MAAG) which feeds into the Safeguarding Pathway Lead Officers Group. The MAAG meets on a monthly basis to provide multi-agency audit and quality assurance of practice at key points along the safeguarding pathway.

Overall, the learning will contribute to further strengthening the safeguarding system, multi-agency practice and the nuanced approaches that services can develop.
6 Multi-Agency Training

Locally, there is an ongoing commitment to developing multi-agency training, which is underpinned by robust evaluation processes to ensure that the training programme is clearly focused on the needs of partners to deliver effective services. In addition to needs analysis, the training programme is informed by learning from local and national practice reviews, local scrutiny and assurance events and research. Through the Multi-Agency Innovation Hub, there will be further developments to enhance the commissioning, delivery, monitoring and evaluation of the effectiveness and impact of multi-agency training. The outcomes will be fed into partnership processes and included in the annual report.

A Children’s MARS Board training programme is available on the website. Training is available at a basic, intermediate and masterclass level. The training programme is flexible, updated and republished as required to reflect local need.

Continuous learning, a collective understanding of new and emerging threats, trends and issues, familiarising ourselves with evidenced based practice about what works, utilising research and ultimately providing the multi-agency children’s workforce with the knowledge, skills and mind-sets to transform the rhetoric of training into day to day practice is key to improving outcomes for our children, young people and families.

As outlined in Working Together to Safeguard Children 2018, multi-agency training is important for supporting the collective understanding of local need and for practitioners to be effective in universal services and across the early help and safeguarding pathway. To be effective practitioners need to continue to build their knowledge and skills and be aware of the new and emerging threats.

Individual organisations and agencies are required to ensure that their workforce is sufficiently trained and competent in safeguarding children and to meet the needs of the children, young people and families. The premise of multi-agency training is that it is ‘added value’ and ‘better together’ to provide a collective understanding of the local needs of children and families.

In addition to training, there will also be development opportunities focussed around information sessions, practice forums and conferences. These development activities promote putting theory and research into practice, developing evidence-based practice and expertise, sharing perspectives and learning and enhancing confidence in helping and protecting children and young people. Publications that support learning and that may be of interest will also be made available through communications routes and published on the website.
7 Funding Arrangements

Safeguarding partners’ will provide equitable and proportionate funding to the Children’s MARS arrangements. The funding will be sufficient to cover all elements of the arrangements and consists of actual funding and in kind resources.

Each of the safeguarding partners have seconded a staff member into the Multi-Agency Innovation Hub to undertake the role of resilience and safeguarding development officers. The Innovation Hub will be subject of review in March 2020.

In addition, safeguarding partners will contribute to the development and delivery of the training programme, communications, marketing and events.

In the event of a child safeguarding practice review, funding will be met by the three safeguarding partners and where necessary, each partner will contribute equitable and proportionate funding over and above the normal allocation in order to fulfil the full costs of any review.
8 Voice and Engagement

Voice, engagement activity, co-production and working collaboratively with children and young people’s perceptions, aspirations and skills is an area of strength in North Lincolnshire, as was highlighted in the 2017 Ofsted inspection.

Building on this strong foundation of voice and engagement, safeguarding partners and agencies remain committed to engaging with children, young people and families at an individual, service and strategic level. We are adopting a new approach to working with children and young people that focuses on understanding strengths and assets, as well as contextual safeguarding issues. It also acknowledges individuals as the experts in their own lives and strives to manage risk facing behaviours in a positive way.

We work with established groups and forums where children, young people and families can have their say, share their views and experiences, challenge and support local decision makers and shape and influence strategic planning, commissioning and service provision at an individual, service and strategic level. These include:

- Stay Safe Consultation Group
- Buddy Meetings
- Cool Kidz Club
- SuperKidz
- Children in Care Council
- Youth Council
- Positive Steps Working Group
- Parent Involvement Partnership
- Patient and Community Assurance Group
- Independent Advisory Group

We also encourage and support children and young people to have their say through other mechanisms, including:

- Routine feedback from children and young people involved with services
- Primary, adolescent and college lifestyle surveys
- Staying Safe Conferences
- Involvement of children, young people and families in the scrutiny and assurance framework
- Involvement of young people and families in commissioning and recruitment
- Involvement in ‘Make Your Mark’ annual youth ballot where young people get to vote on issues that matter to them
- Attendance at key boards and partnerships

Emerging issues, themes, impacts and outcomes of engagement are fed into Children’s MARS arrangements partnership structure and wider partnership arrangements as appropriate.

Through the Multi-Agency Innovation Hub, there will be a strengthened partnership approach to understanding the views and experiences of children, young people and families, particularly the most vulnerable. There will also be opportunities to further develop new and innovative ways of working collaboratively leading to co-production that builds on individuals’ strengths and assets.
9 Performance Data and Intelligence

The Children’s MARS arrangements makes use of performance data and intelligence to assess the effectiveness of the help and support being provided to children and families across the safeguarding system (from early help to children in need and in need of protection, looked after children and care leavers, including children and young people with special educational needs and disabilities).

Analysis and evaluation of performance data and intelligence, including the outcomes of scrutiny and assurance, enables an understanding and synthesis of the whole system and contributes to informed decision making. It also enables safeguarding partners and agencies to be confident that decisions and ‘risks’ are shared and helps to ensure high quality and safe practice.

Performance data and intelligence is routinely collated, analysed and fed into key partnership arrangement, as follows:

<table>
<thead>
<tr>
<th>Children’s MARS Board</th>
<th>A performance summary is available on a quarterly basis. This is inclusive of key performance data and intelligence, including analysis and evaluation, across the safeguarding system.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Help Strategic Leads Group</td>
<td>Performance data and intelligence report is available on a quarterly basis relating to early help activity and impacts.</td>
</tr>
<tr>
<td>Safeguarding Pathway Lead Officers Group</td>
<td>Performance data and intelligence report is available on a quarterly basis that focusses on the safeguarding pathway including activity and impacts.</td>
</tr>
<tr>
<td>Safeguarding Practice Learning and Improvement Group</td>
<td>The group has oversight of the outcomes of scrutiny and assurance activity that are multi-agency in nature and disseminates learning from local child safeguarding practice reviews or multi-agency local learning reviews and from other areas local and national child safeguarding practice reviews, other national reports and research.</td>
</tr>
</tbody>
</table>
| Thematic Groups | Data and Intelligence profiles pertaining key areas of focus are available on a regular basis through key partnership groups, including:  
  • Child Exploitation and Missing profile (reported into the Child Exploitation and Missing Strategy Group)  
  • Domestic Abuse profile (reported into the Domestic Abuse Strategy Group) |

This list is not exhaustive and there are other points within the Children’s MARS arrangements for performance data and intelligence monitoring and analysis.

There is a flexible approach to monitoring and the analysis of performance data and intelligence to ensure that the information collated relates to current need and any new and emerging threats. Through the Multi-Agency Innovation Hub, there are opportunities to further develop and analyse our performance data and intelligence across the Children’s MARS arrangements that will ultimately inform decision-making leading to better outcomes.
10 Annual Report and Review

The annual report will set out what has been done as a result of local Children’s MARS arrangements and how effective the arrangements have been in practice.

As part of this, the annual report will include:

- evidence of the impact of the work of the safeguarding partners and agencies on outcomes for children and families
- an analysis of any areas where there has been little or no evidence of progress on agreed priorities
- a record of actions taken by the safeguarding partners in the report’s period (or planned to be taken) to implement the recommendations of any local child safeguarding practice reviews or national safeguarding practice reviews
- ways in which the partners have sought and utilised feedback from children, young people and families to inform their work and influence service provision

The annual report will be endorsed by the Children’s MARS Board on behalf of the North Lincolnshire Council Chief Executive, North Lincolnshire Clinical Commissioning Group Accountable Officer and Chief Officer of Humberside Police. Following endorsement, the report will be distributed through relevant routes across the three safeguarding partners (via North Lincolnshire Council’s democratic functions, the Clinical Commissioning Group’s Governing Body and Office of the Police and Crime Commissioner). It will also be distributed across relevant partnership arrangements.

The annual report will be subject to independent scrutiny by the Independent Scrutiny Officer(s) prior to final publication.

We will listen, learn, review and adapt as we embed our Local Arrangements. To reflect this, our Local Arrangements will be reviewed and republished as appropriate and will be subject to a formal review in June 2020.

Should you wish to get in touch or would like more information please go to:

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